

# INDUSTRIAL SYMBIOSIS

A MEANS TO POWER REGIONAL GROWTH AND THE GREEN TRANSITION

The 6<sup>th</sup> CSIR Conference, South-Africa  
IDEAS THAT WORK FOR INDUSTRIAL DEVELOPMENT

5-6. October 2017

**Per Møller**

Head of Symbiosis Center Denmark  
Symbiosis Center Denmark, Kalundborg Kommune, Udvikling



# A brief presentation



Symbiosis Center Denmark is a national knowledge center working to identify and facilitate industrial symbiosis projects between industrial partners.



# Activities



## Company programs

- Identifying & implementing Industrial Symbiosis



## Marketing

- Promoting green solutions
- Attracting investments



## Training

- Educational programs



## Knowledge platform

- Research activities
- Test & demonstration
- Triple helix collaboration

## Our process of facilitation

Industrial Symbiosis is an effective green business model that reduce production costs and increase competitiveness and growth potential for industries. But to implement an Industrial Symbiosis takes time and resources and requires data, mutual trust and knowledge sharing between the partners as well as network relations, facilitation and support.



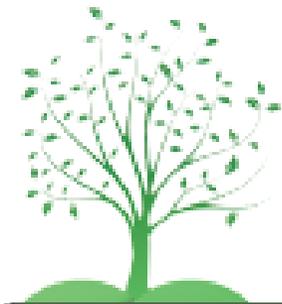
### Potential

- Screening
- Assessment



### Match

- Business case



### Anchoring

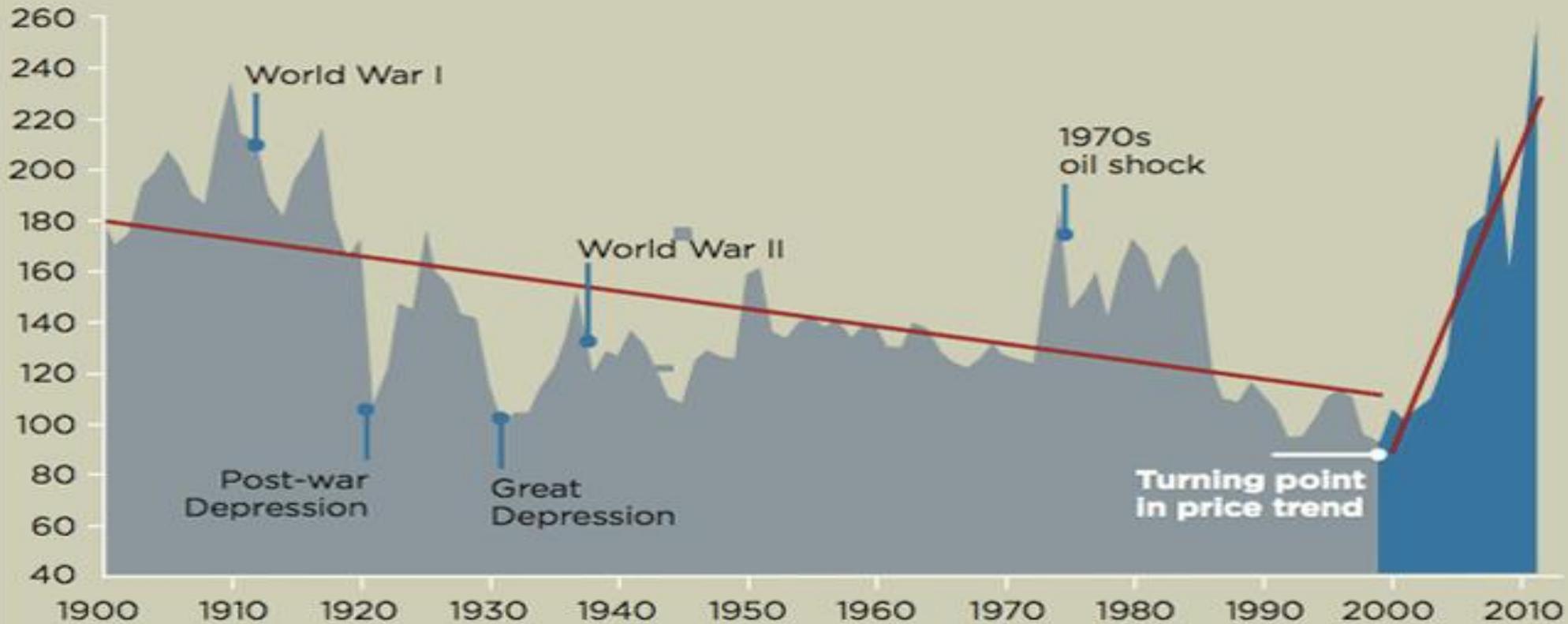
- Partnership
- Network



# DRAMATIC INCREASE IN COMMODITY PRICES

**Sharp price increases in commodities since 2000 have erased all the real price declines of the 20th century**

McKinsey Commodity Price Index (years 1999-2001 = 100)<sup>1</sup>



<sup>1</sup> Based on arithmetic average of 4 commodity sub-indices: food, non-food agricultural items, metals, and energy; 2011 prices based on average of first eight months of 2011.

# FROM LINEAR TO CIRCULAR ECONOMY



**DELIVERING THE  
CIRCULAR ECONOMY  
A TOOLKIT  
FOR POLICYMAKERS**

## LINEAR ECONOMY

TAKE > MAKE > DUMP



WASTE

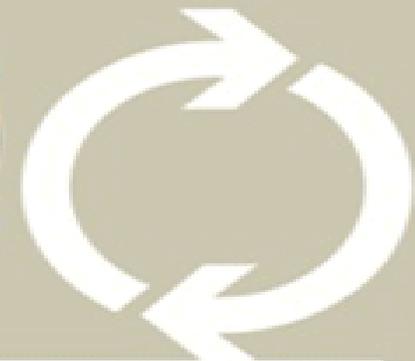
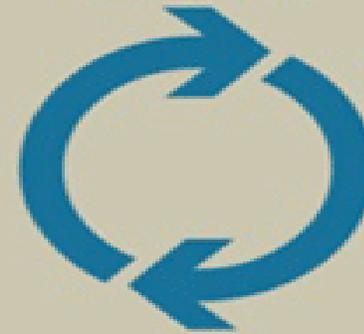
TECHNICAL & BIOLOGICAL  
NUTRIENTS MIXED UP

ENERGY FROM FINITE SOURCES

## CIRCULAR ECONOMY

TECHNICAL  
NUTRIENTS

BIOLOGICAL  
NUTRIENTS

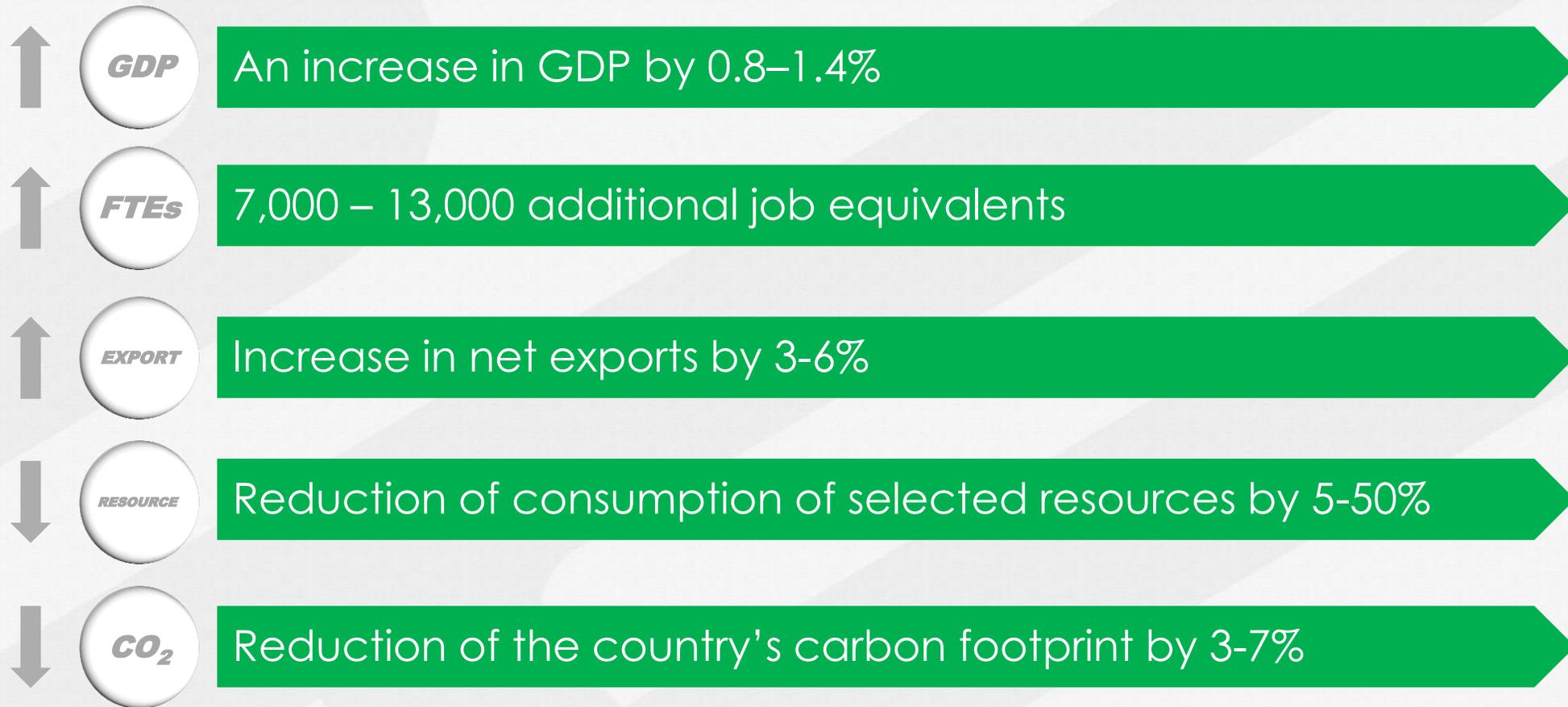


LIVING SYSTEMS

ENERGY FROM RENEWABLE SOURCES



# CIRCULAR ECONOMY TRANSITION IN DENMARK BY 2035 COULD LEAD TO...



# NEXT STEPS TOWARDS CIRCULAR ECONOMY

---

## 27 RECOMMENDATIONS TO GOVERNMENT



### Advisory Board for cirkulær økonomi består af



**Flemming Besenbacher**  
(formand)  
Bestyrelsesformand,  
Carlsberg Group



**Aja Guldhammer**  
CEO, Reshopper



**Anders Byriel**  
CEO, Kvadrat



**Pernille Blach Hansen**  
Senior Director, LEGO



**Christian B. S. Christensen**  
CEO, Solum Gruppen



**Mik Kristensen**  
CEO, Nykredit Leasing



**Franz Ocultza**  
CEO, Aage Vestergaard Larsen



**Martin Petersen**  
CEO, EcoXpao



**Matias Mel Dalsgaard**  
CEO, GoMore



**Jais Valeur**  
CEO, Danish Crown



**Kasper Guldager**  
CEO, GXN



**Jeanett Vikkelsee**  
COO/CSO, Marius Pedersen

### Den cirkulære værdikæde

- #1 Gøre cirkulær økonomi til en vækstmotor for danske virksomheder
- #2 Etablere én indgang til det offentlige for virksomheder, der oplever barrierer for cirkulær omstilling
- #3 Etablere cirkulære kommuner
- #4 Indarbejde cirkularitet i de makroøkonomiske modeller og statistikker
- #5 Udvikle standarder som understøtter cirkulær økonomi
- #6 Indarbejde cirkulær økonomi i hele uddannelsessystemet
- #7 Fremme forskning, udvikling, test, demonstration og markedsmodning af cirkulære løsninger og teknologier
- #8 Styrke finansiering til acceleration af cirkulære virksomheder
- #9 Udnytte den danske styrkeposition inden for digitalisering og ny teknologi til at understøtte den cirkulære omstilling

### Design og produktion

- #10 Styrke den cirkulære produktpolitik i bl.a. eodesign-direktivet
- #11 Indarbejde cirkulær økonomi i produktionsvirksomhedernes vilkår
- #12 Udarbejde et cirkulært bygningsreglement
- #13 Udvikle standardiserede bygnings- og produktpas
- #14 Fremme rammevilkårene for bioraffinering
- #15 Etablere nye værdikæder for landbrugsafgrøder, der udnytter fotosyntesen bedre
- #16 Optimerer udnyttelsen af animalske produkter

### Forbrug

- #17 Bygge og købe ind i det offentlige på baggrund af totalekonomi og livscyklusberregninger
- #18 Fremme cirkulær økonomi gennem virksomheders og det offentlige indkøb
- #19 Udvikle de cirkulære aspekter ved relevante mærkningsordninger og udbrede brugen af dem
- #20 Fremme udnyttelse af overskuds kapacitet, f.eks. gennem deleøkonomiske forretningsmodeller
- #21 Forebygge madspild
- #22 Fremme reparation og genbrug

### Genanvendelse

- #23 Ensætte den kommunale indsamlings af husholdningsaffald for at fremme genanvendelse
- #24 Skabe klarhed om affaldssektorens rammevilkår og et bedre udbud af genanvendte råvarer
- #25 Forbedre konkurrencevilkårene på markedet for affald og genanvendte råvarer gennem ensartet klassificering og et styrket risikobaseret affaldstøtten
- #26 Udbrede selektiv nedrivning af byggen
- #27 Indføre et mere cirkulært producentansvar for elektronikaffald

# BAY OF PARTNERSHIP



DONG ENERGY

STATOIL REFINING DENMARK

KALUNDBORG  
FORSYNING

GYPROC SAINT-GOBAIN

KARA / NOVEREN

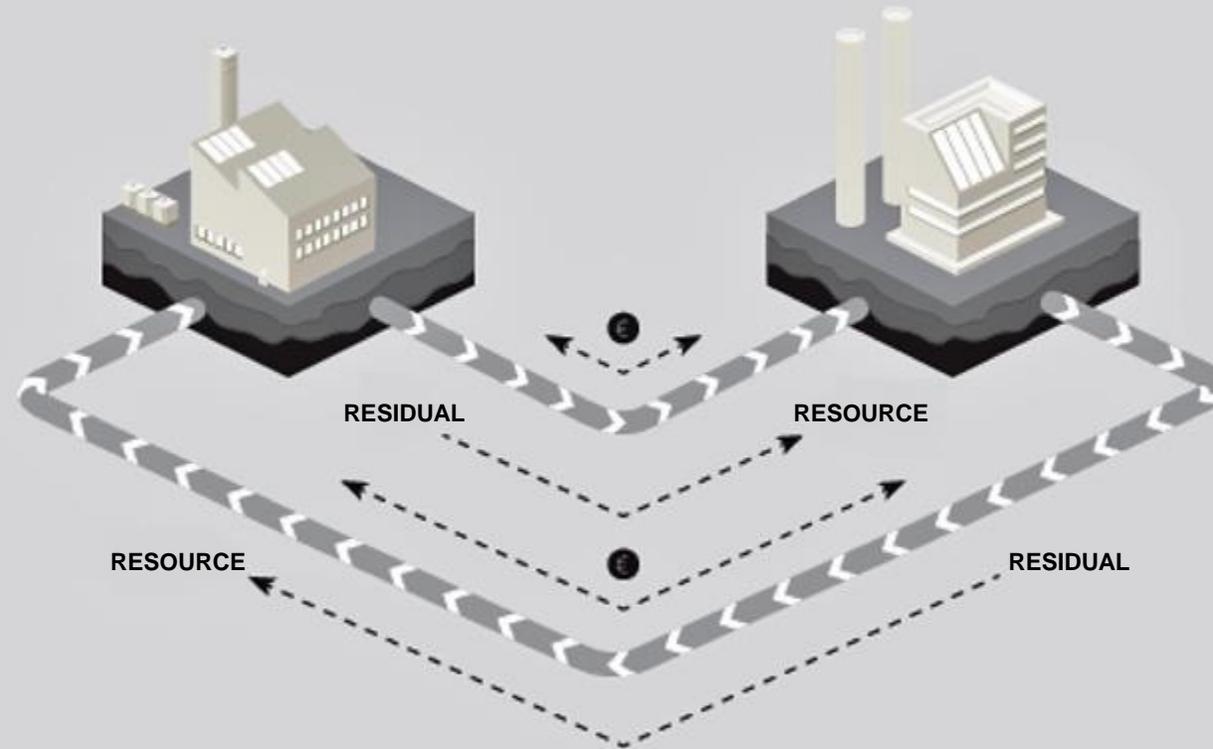
 KALUNDBORG KOMMUNE

NOVOZYMES OG NOVO NORDISK

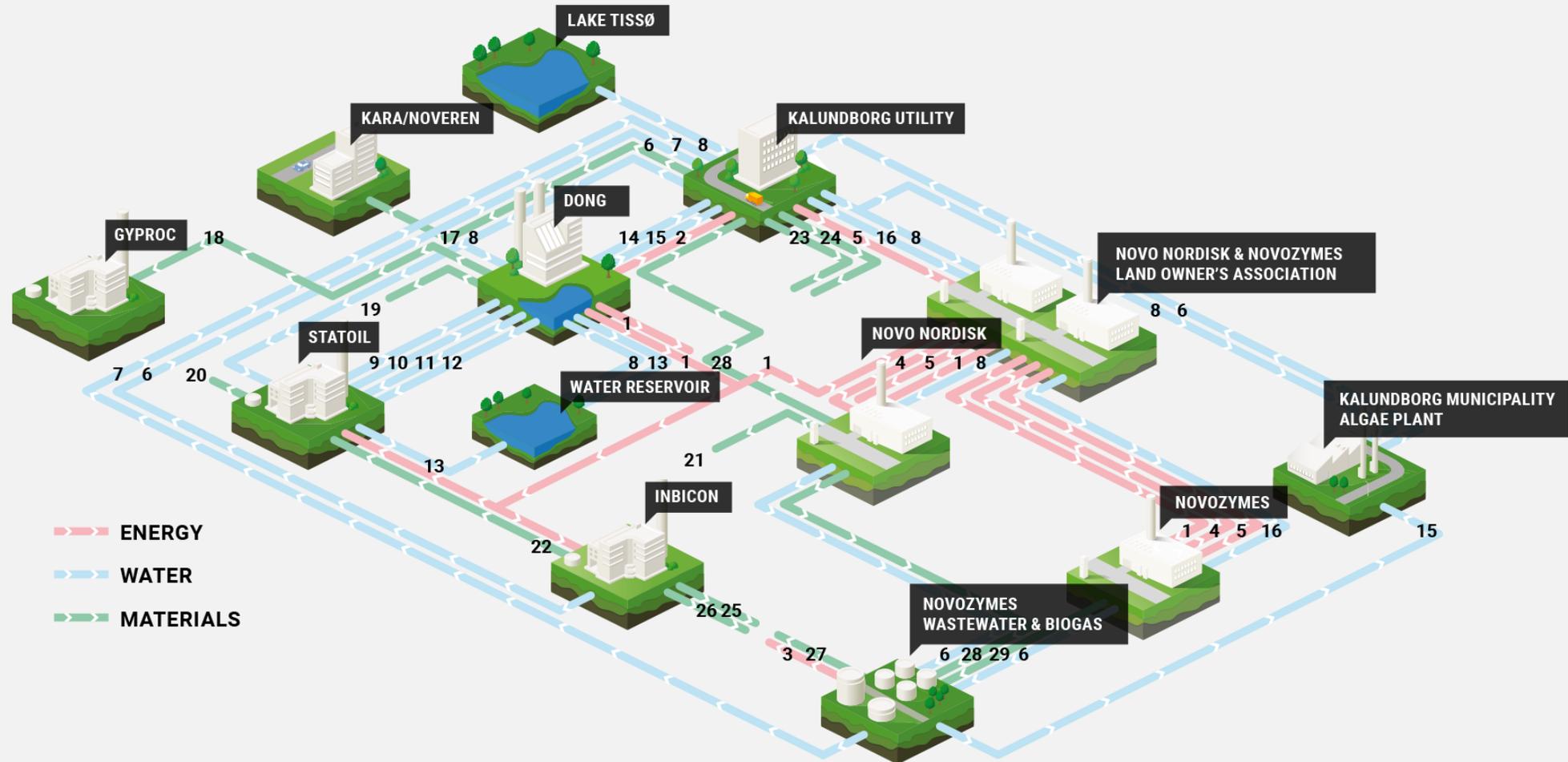


KALUNDBORG  
SYMBIOSIS

# INDUSTRIAL SYMBIOSIS FOR MUTUAL BENEFIT



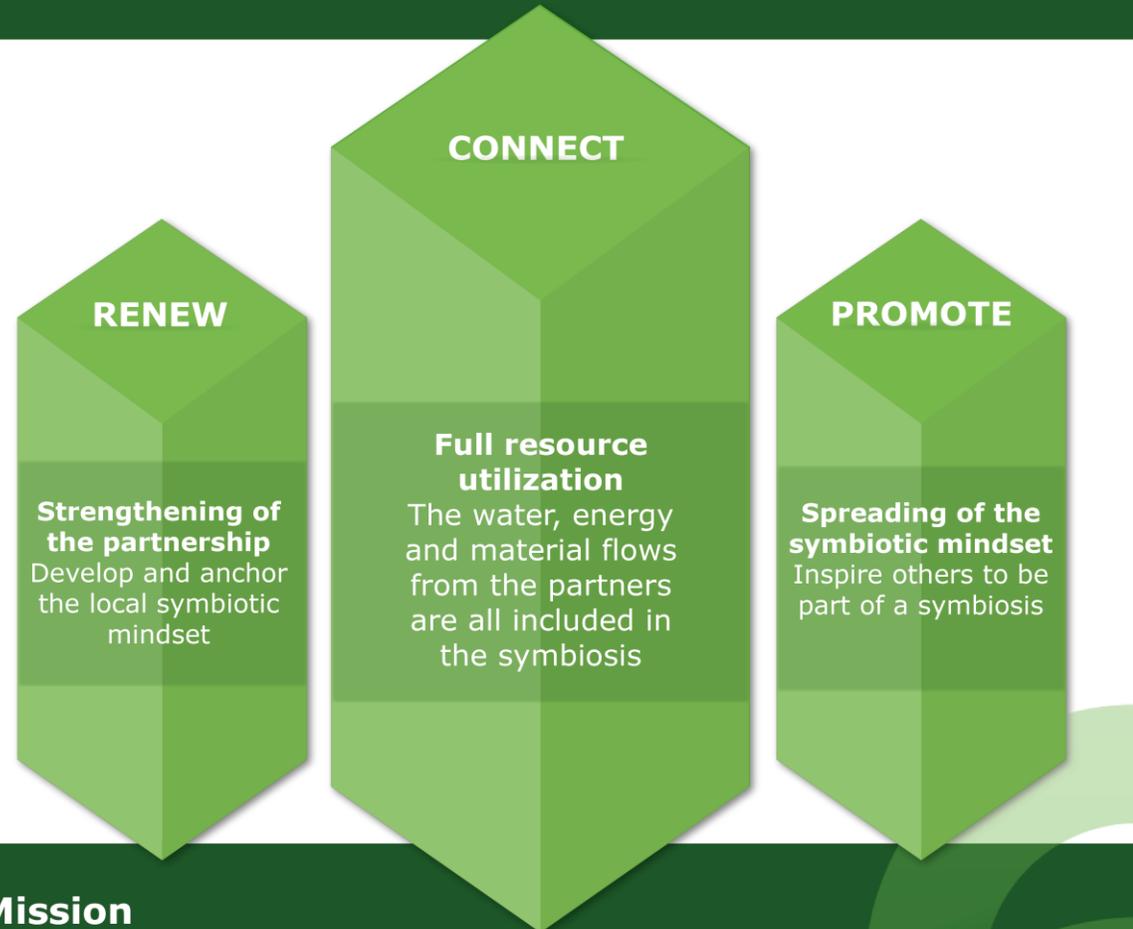
# STREAMS OF AGREEMENTS



## Vision

**Kalundborg Symbiosis wants to be the world's leading industrial symbiosis with a circular approach to production.**

By symbiosis we understand a local partnership where you provide, share and reuse resources to create a shared value.



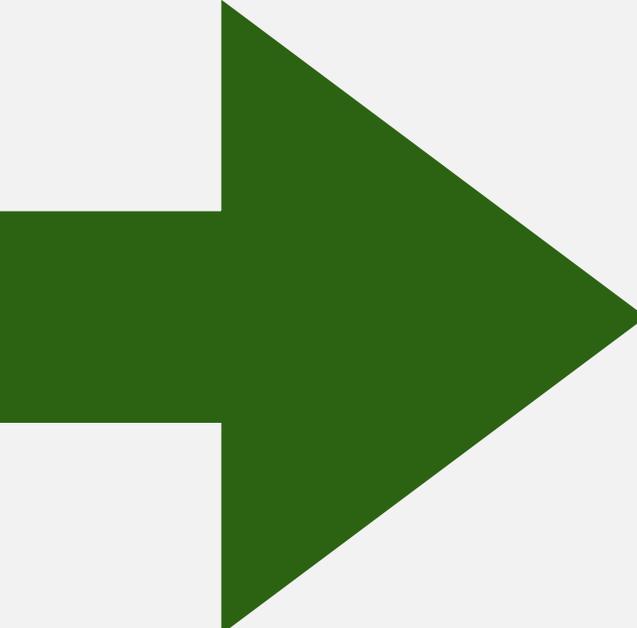
## Mission

**Kalundborg Symbiosis creates a sustainable development in our companies through joint projects.**

By sustainability, we understand the long-term responsible use of resources, in balance with economic, environmental and social considerations.



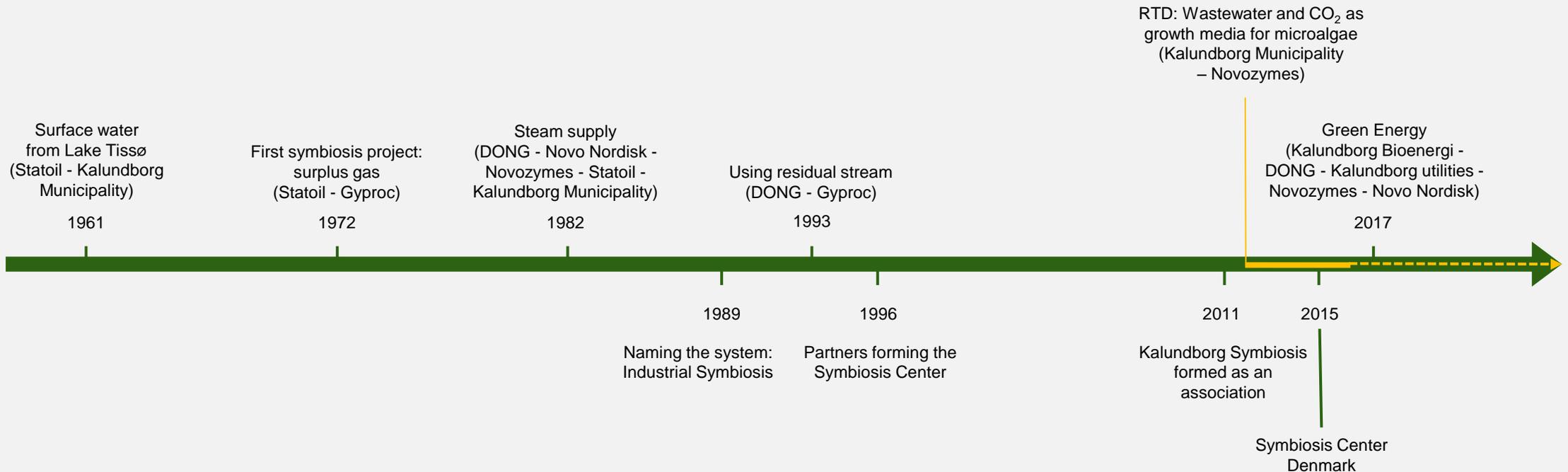
# GOING FORWARD: FUTURE PROJECTS

- 
- A new overview of the savings
  - A new biogas plant (from 2018)
  - A green steam, power and heat production (from 2019)
  - New member: Avista Oil (Unibio, ....)
  - A new MBA education within Biotech
  - A knowledge hub for interdisciplinary and international test and demonstration



# MORE THAN 40 YEARS OF COOPERATION

PROJECTS



ORGANIZATION



KALUNDBORG SYMBIOSIS

# WORKING TOGETHER: SURFACE WATER SPRINGS IN 1961

Surface water  
from Lake Tissø  
(Statoil - Kalundborg  
Municipality)

1961

1972

1982

1993

2012

2017



KALUNDBORG  
SYMBIOSIS

# GOOD BUSINESS CASE: FROM FIRST STREAM IN 1972

Surplus gas  
(Statoil - Gyproc)

1961

1972

1982

1993

2012

2017



KALUNDBORG  
SYMBIOSIS

# ADAPTABLE: NEW BUSINESS MODEL GAINING STEAM FROM 1982

Steam supply  
(DONG - Novo Nordisk  
Novozymes - Statoil  
Kalundborg  
Municipality)

1961

1972

1982

1993

2012

2017



KALUNDBORG  
SYMBIOSIS

# MINDSET: MATERIALIZED IN GYPSUM FROM 1993

Using residual stream  
(Dong - Gyproc)

1961

1972

1982

1993

2012

2017



KALUNDBORG  
SYMBIOSIS

# GREEN ENERGY: BIOGAS, HEAT, STEAM AND ELECTRICITY FROM 2017



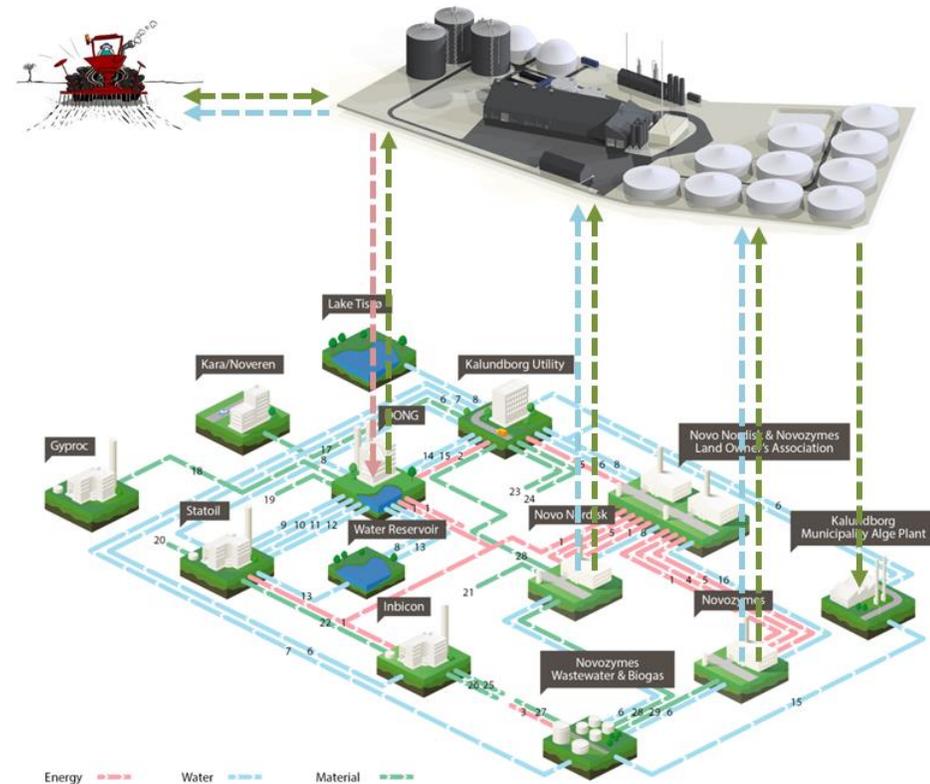
Green energy:  
(Kalundborg Bioenergy –  
DONG –  
Kalundborg utilities –  
Novozymes - Novo Nordisk)



KALUNDBORG  
SYMBIOSIS

# FROM BIOMASS TO NATURAL GAS

- Biogas plant (Kalundborg Bioenergi)
- Start-up 2018
- Will treat 300.000 ton biomass pr year
- Producing natural gas (upgraded biogas) and fertiliser
- Energy = 4.000 households
- CO<sub>2</sub> savings = 17.000 tons/y



# BIOMASS BASED POWERPLANT (2019)

- Wood chips replacing coal
- Yearly saving: 800.000 ton CO<sub>2</sub>  
(400.000 cars)
- green steam, electricity and heat



# TEST & DEMONSTRATION: WASTEWATER AND CO<sub>2</sub> FOR MICROALGAE FROM 2012

Wastewater and CO<sub>2</sub> as growth  
media for microalgae  
(Kalundborg Municipality –  
Novozymes)

1961

1972

1982

1993

2012

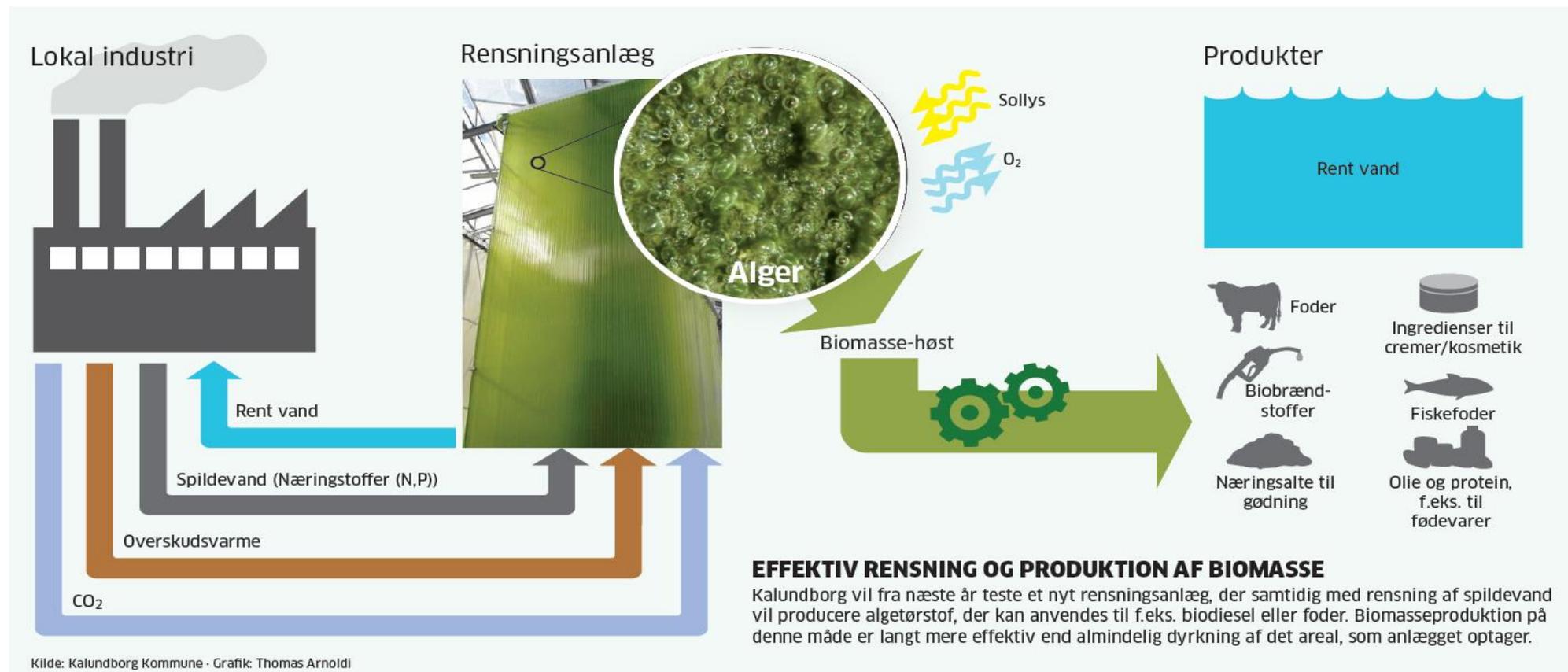
2017



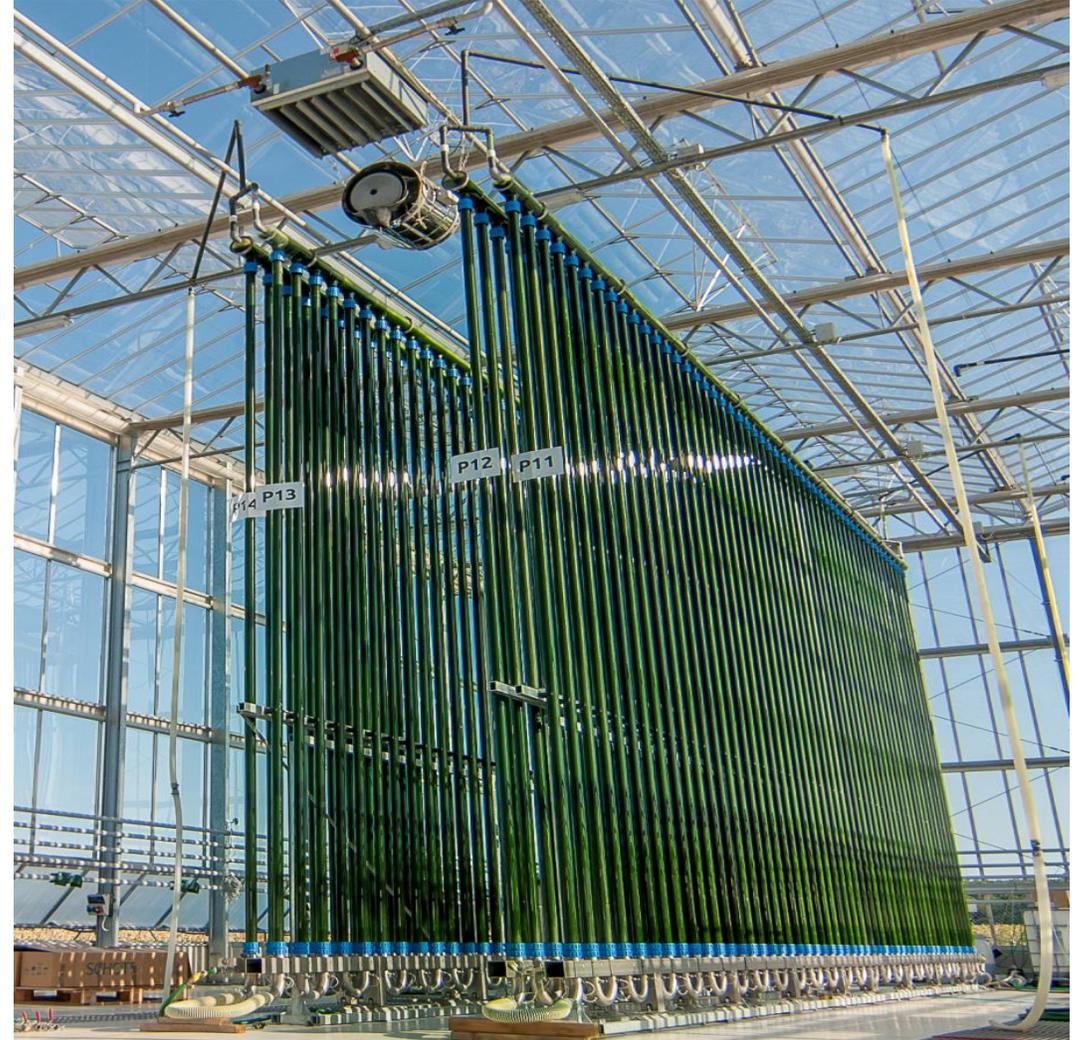
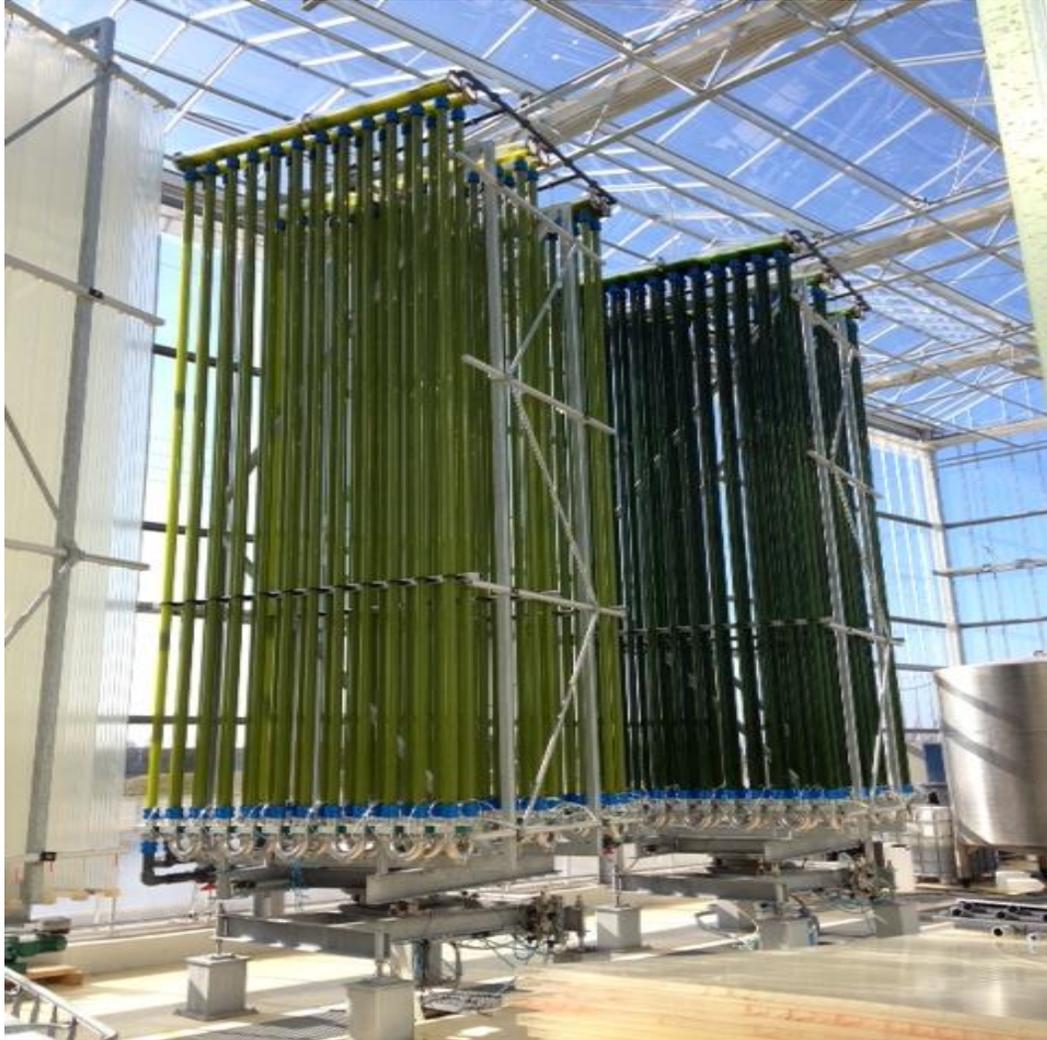
KALUNDBORG  
SYMBIOSIS

# FROM WASTEWATER TO HIGH VALUE BIOMASS

Ressource efficiency and added value

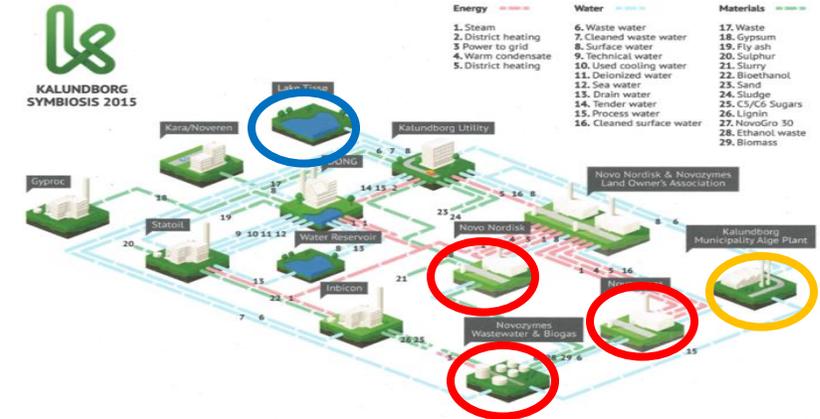


# NEXT GENERATION PHOTOBIOREACTOR

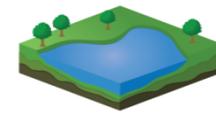


# ALGAE PRODUCTION IN A SYMBIOSIS CONCEPT

- ❑ Industrial symbiosis potential
  - ❑ Algae production can use and benefit from residual streams from industry
  - ❑ Industry can use and benefit from algae Production



- ❑ Local increase in resource efficiency and decrease in water stress
  - ❑ Water: 2 mill m<sup>3</sup>/y
  - ❑ Phosphor: 30 ton/y
  - ❑ Nitrogen: 700 ton/y
  - ❑ CO<sub>2</sub>: 7.200 ton/y
  - ❑ High quality biomass: 4.000 ton/y





WORLD LEADER IN BACTERIAL PROTEIN FERMENTATION

READ MORE →



### WHAT IS UNIPROTEIN®?

UniProtein®, the end-product resulting from Unibio's U-Loop technology, addresses the world's growing need for animal protein...



### NATURAL GAS TURNED INTO FOOD

About 140 billion cubic metres (5 trillion cubic feet) of natural gas are being flared and vented annually...

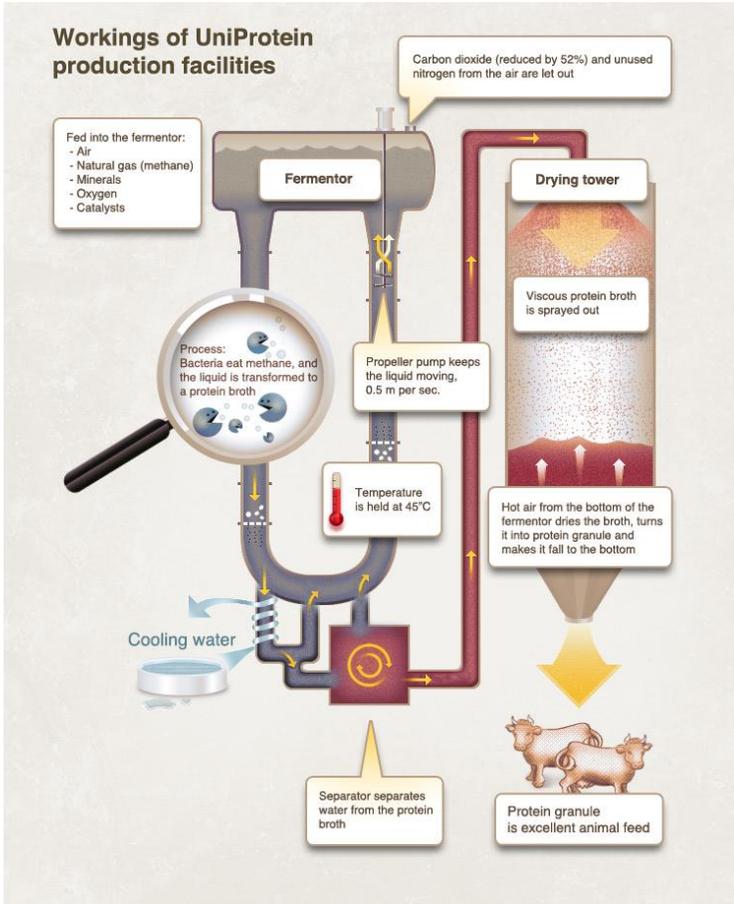
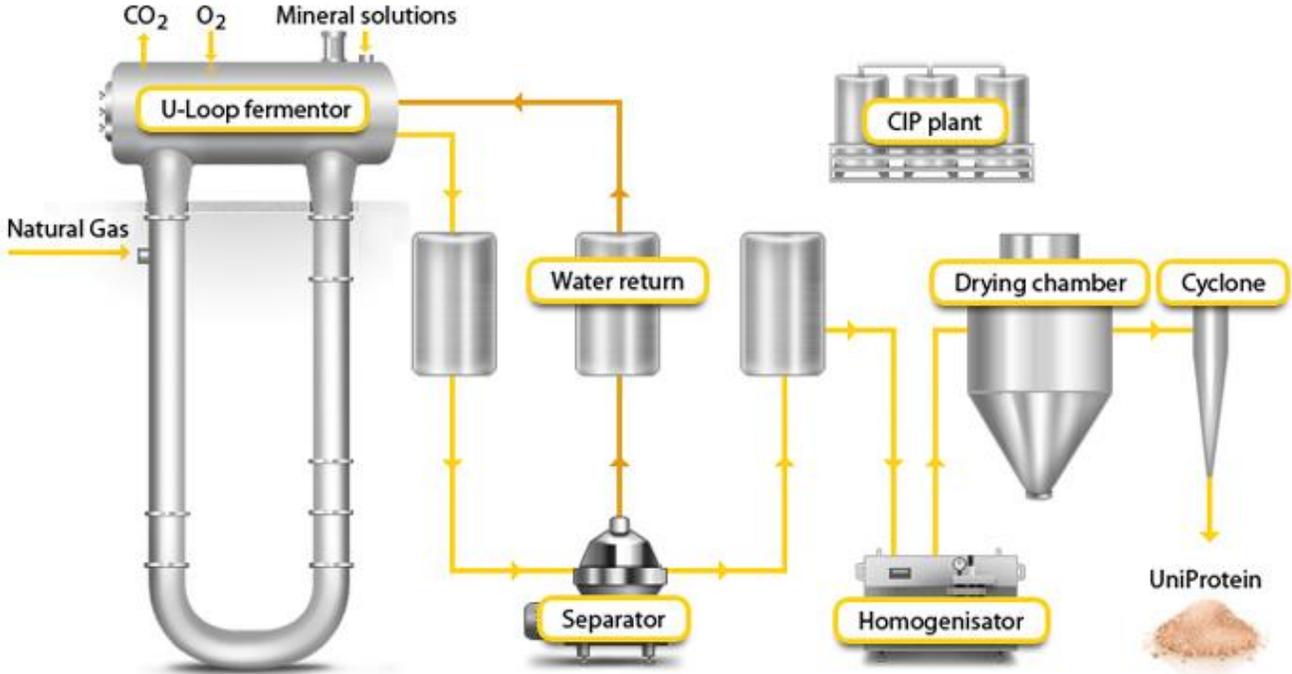


### 52% CUT IN CO<sub>2</sub> EMISSIONS

When methane (which is the principal component of natural gas – about 92%) is flared at whichever temperature...



# FROM METHANE TO PROTEIN (RTD) UNIBIO – CONCEPT AND PROCESS



# **BENEFITS FROM INDUSTRIAL SYMBIOSIS**

## **Increased growth and competitiveness**

- Lower production costs with fewer expenses for purchasing and disposal
- Income from by-products

## **Decoupling of growth and resource consumption**

- Growth, with improved resource efficiency and reduction in waste
- Lower CO<sub>2</sub> emissions

# BENEFITS

## **Better control and adaptability**

- Wider choice of suppliers and increased energy security with multi-pronged strategy (by creating and utilising one's own local resources, one obtains less dependence on imports and world markets)
- Increased resilience by acting in partnerships that, for example, secure local resources in the long term and are less exposed to the instability and fluctuations of world markets
- Increased control and management of the flow of resources and materials

# BENEFITS

## **Better innovation and business development**

- Development and innovation strength achieved by connecting different competences both internally at the companies and between companies
- Increased possibility of employee innovation Development of new products, customer groups and markets
- New business models based on the utilisation of resources in the residual flows
- New export opportunities

# **BENEFITS**

## **Increased motivation and market value**

- Increased PR and CSR value locally and globally
- Opportunity for shared marketing and investor efforts
- Increased motivation, job satisfaction and pride among the employees involved

# **BENEFITS**

- **Increased growth and competitiveness**
- **Decoupling of growth and resource consumption**
- **Better control and adaptability**
- **Better innovation and business development**
- **Increased motivation and market value**

A black and white photograph of a worker in a trench, wearing a hard hat and safety gear, working on large pipes. The worker is positioned in the center, leaning over a large pipe. The trench is lined with corrugated metal. The background shows more pipes and some vegetation. The overall scene is industrial and focused on manual labor.

**SYSTEMS MAKE IT POSSIBLE  
PEOPLE MAKE IT HAPPEN**

For more information please contact:  
[per.moller@kalundborg.dk](mailto:per.moller@kalundborg.dk)